Gründungsinformation
Nr. 3

Business Plan – englisch
Table of Content

Table of Content................................................................................................................................................. 1

Business plan – a short summary .......................................................................................................................... 3

Business plan - structure ........................................................................................................................................ 5

Summary .................................................................................................................................................................... 5

Person.................................................................................................................................................................... 6

Business Idea.......................................................................................................................................................... 6

Market and Competition ......................................................................................................................................... 7

Corporate Formalities ........................................................................................................................................... 7

Strategy of Marketing .............................................................................................................................................. 8

Financial Plan.......................................................................................................................................................... 9

Chance and Risk ..................................................................................................................................................... 9

Annex..................................................................................................................................................................... 9

Subsidy from “Agentur für Arbeit” .......................................................................................................................... 10

Requirements “Gründungszuschuss” ....................................................................................................................... 10

Duration and the amount of the “Gründungszuschuss” ......................................................................................... 11

“Einstiegsgeld” .................................................................................................................................................... 11

Link Directory ....................................................................................................................................................... 12

Annex – Check List “Gründungszuschuss” ............................................................................................................ 13
Business plan – a short summary

The basis of a successful start-up is a business plan.

The business plan is an important part of creating your own business idea. Furthermore, it is also essential for controlling and for convincing financial backers, such as banks. It needs to be written in clear phrases. The number of pages is not defined, however it should not contain less than 7 pages (excl. liquidity plan). This is also a necessary requirement for small companies.

Attention! Avoid incomprehensible specialist terms. It should be inspiring reading your business plan. Write about the topics that are important for presenting your business and don’t wander from the point. This relates to all sections of your business plan.

The core element of your business plan is the liquidity plan. Usually it is presented by an Excel table, which is attached to your business plan. It is necessary to keep it realistic and to avoid contradictions.

Fine feathers make fine birds!

Take it seriously….
….because your business plan is your personal business card and speaks of your personality.

Consider about an attractive cover page with your personal information (or logo), a numbered table of contents without mistakes, choose the right topics etc.

Avoid all hackneyed phrases without reference to your start-up project. Do not use just key points!
Business Plan

Foundation of a tax consultant office

TT.MM.JJJJ

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Business Plan - Structure

The structure of your business plan may be as follows:

1. Summary
2. Profile of the founder/team
3. Business Idea
4. Market and Competition
5. Corporate Formalities
6. Strategy of Marketing
7. Financial Plan
8. Chance and Risk

Summary

The business plan starts with a summary to arouse the reader’s interest. It shouldn’t be longer than one page. Avoid subjunctive clauses.

By presenting your business short and descriptive you give a short overview of important points. This affords the opportunity to present the uniqueness of your business.
This part is for presenting your qualification for being a businessman/-woman. Explain your professional skills and show up how you obtained your skills. Relevant experiences are convincing! This is why you should describe your former jobs in companies.

Even though hard skills play a big role, don´t forget to talk about your soft skills. Refer to leisure activities and describe how you use your soft skills successfully.

Business know-how is required for creating a business plan. You don´t feel comfortable regarding to business knowledge? You should ensure business knowledge by attending workshops or courses (taxation, accounting etc.) . By listing up external support (like tax consultants) you can compensate lack of business knowledge.

The IFB provides a coaching program in cooperation with the federal states Bavaria and Rhineland-Palatinate. The offer contains pre and after start-up coaching programs to develop your business knowledge.

⇒ For further information skip to the link directory

This chapter is for presenting your offer. The reader should become convinced that your business is competitive.

Try to put your business aims in a nutshell and concentrate on your main competences. Very diversified offers are often accompanied by lack of quality.

Describe the special aspects about your business idea and try to highlight the costumer benefits, you want to create! Describe the differences your business from competitors.
Market and Competition

Before setting up your business you need to obtain detailed information about your target group and about the possible demand. Surveys are one possibility to calculate the demand.

Don’t underestimate your competitors! They are already part of the market and have bound their costumers already. Try to obtain information about your competitors and their products. Important sources are e. g. the yellow pages, the internet and relevant chambers. Get a condensed overview of the allocation of your competitors. By calculating the competitors in proportion to the potential clients, you get information about the right location for your business. Possibly the market is already saturated and another city/region provides better opportunities for your business.

Justify your business location and check whether your location is easily accessible for your customers.

➔ For further information skip to the link directory

Corporate Formalities

In this chapter you make clear which legal status you choose for your business. There is a broad variety of legal forms, like “Einzelunternehmen” etc. . This decision impacts especially taxation and liability.

➔ Read for more information: GründerZeiten 11

➔ For further information skip to the link directory
“Marketing and Distribution” is a very complex theme and refers to a wide range of different aspects. Use this section to highlight the strategy you want to use for your start-up.

**Quality strategy:**

Beating products of your competitor is the crucial element.

How do you want to present your products?

Describe the costumer benefit of your product.

**Price strategy:**

When it comes to developing and presenting your business, price plays a dominant role. You need to decide between the price segments: high-priced-, low-priced-, threshold segment.

Be aware of cost coverage and competiveness!

**Distribution strategy:**

Create a distribution concept, which is adapted to your product and creates empathy among your target group.

Think also about alternative concepts. You should be able to adapt to changing customer requirements or to changing market conditions.

**Marketing strategy:**

Elucidate your marketing plans. Don´t limit on classic marketing channels like internet and personal cards. Hire a specialist, if required.

➤ Read for more information: GründerZeiten 20

➤ For further information skip to the link directory
Financial Plan

The Financial Plan states the financial situation of your company and forms the key element of your business plan.

The Liquidity Plan forms the most important part of your Financial Plan. The Liquidity Plan presents all private and business income and expenses of the first year monthly. The second and the third year need to be accomplished annually. By means of the Liquidity Plan you can calculate when your business starts to be in the black. Furthermore, it is a continuous controlling instrument: By comparing target and actual figures you can react in a timely manner to negative developments.

⇒ We suggest our template. Skip to the link directory for further information.
⇒ For further information skip to the link directory

Chance and Risk

Founding a company is not only an opportunity but also a risk. Therefore, it is important to scan risks of your business idea and develop action plans for different cases.

We suggest thinking about worst case and best case scenarios to obtain a better overview over the main risks of your business plan.

Annex

• Financial and Liquidity Plan
• Curriculum Vitae, Certifications
• Preliminary Contracts with costumers
• References; Pilot Costumers
• Etc.

⇒ For further information skip to the link directory
Subsidy from “Agentur für Arbeit”

The “Agentur für Arbeit” provides financial support for startups. This financial support is called “Gründungszuschuss” (=start-up subsidy).

⇒ For further information skip to the link directory
⇒ For information about relevant documents skip to the “Annex – Check List Gründungszuschuss”

Requirements “Gründungszuschuss”

• You need to be officially unemployed for at least one day and you need to be entitled to get “Arbeitslosengeld I”. A direct crossover from employment to self-employment triggers disqualification from the “Gründungszuschuss”.

• From the date of foundation on you need to be entitled to get “Arbeitslosengeld I” for another 150 days. Watch out for the right calculation.

• Your startup project needs to be your main occupation. You need to invest at least 15 hours work time per week into your own business.

• You have to prove your personal and your specialist qualification. In case of doubt the “Agentur für Arbeit” can require your participation at seminars and can require certifications.

• A business plan is required to ensure economical sustainability of your business idea. The commercial viability of your business plan has to be confirmed by an expert institution.
Duration and the amount of the “Gründungszuschuss”

- The “Gründungszuschuss” is a discretionary financial support. This means the official in charge of the “Agentur für Arbeit” decides autonomously about the authorization. There is no legal claim for the “Gründungszuschuss”.
- The situation on the labor market plays a big role. The demand of the labor market prevails.
- There are two different periods of “Gründungszuschuss”:
  
  **Period 1:**
  
  In the first 6 months it is possible to get the same amount of “Gründungszuschuss” as you get “Arbeitslosengeld I” with another 300 Euro monthly on top for social security.

  **Period 2:**
  
  It is possible to apply for another 9 months. In this case you receive only 300 Euro monthly for social security.

“Einstiegsgeld”

Beneficiaries of “Arbeitslosengeld II” are not qualified for the “Gründungszuschuss”. Therefore, these unemployed can receive financial support called “Einstiegsgeld” (§ 29 SGB II). You get this financial support on top of the “Arbeitslosengeld II” while starting up your business. It is possible to apply for it at the “Agentur für Arbeit” or communal agencies.

An official in charge evaluates the individual personal situation of the unemployed person and decides about the payment.

The amount of the sum depends on different aspects. The main factors influencing the amount of the sum are the period of unemployment, the size of the founder’s family, the former standard benefit and the total future profit. There is no legal claim for the “Einstiegsgeld”.

⇒ For further information skip to the link directory
Business Plan

General Information

http://ifb.uni-erlangen.de/gruendungsberatung/businessplan/

http://www.existenzgruender.de/DE/Weg-in-die-Selbstaendigkeit/Businessplan/inhalt.html


GründerZeiten 23; Controlling


Finanz- und Liquiditätsplan

http://ifb.uni-erlangen.de/gruendungsberatung/downloads-gruendungsinformationen/

GründerZeiten 11; Rechtsformen


IFB Gründungsinformationen Nr. 5; Rechtsformen im Überblick
GründerZeiten 20; Marketing


Data (Market)

http://ifb.uni-erlangen.de/gruendungsberatung/wichtige-links/#1481535962574-dd0a309b-6c7a

Coaching

Pre and After Foundation Coaching Programs

Bayern:
http://ifb.uni-erlangen.de/coaching/vorgruendungscoaching/bayern/

Rheinland-Pfalz:
http://ifb.uni-erlangen.de/coaching/vorgruendungscoaching/rheinland-pfalz/

Subsidy

Gründungszuschuss

GründerZeiten 16; Gründung aus der Arbeitslosigkeit


Einstiegs geld

https://www3.arbeitsagentur.de/web/content/DE/BuergerinnenUndBuerger/Arbeitslosigkeit/Grundsicherung/Detail/index.htm?dfContentId=L6019022DSTBAI485749

Further subsidy

http://www.foerderdatenbank.de/

For further information

http://ifb.uni-erlangen.de/ gruendungsberatung/wichtige-links/

http://www.existenzgruender.de/DE/Home/inhalt.html
Annex – Check List “Gründungszuschuss”

The following documents are required to check the sustainability of your business. (= “Tragfähigkeitsbescheinigung”)

☐ Business Plan (= Concept of the business)

It is not allowed to fill your business plan with hackneyed sentences without real reference to your own business. It is necessary to write clear and understandable sentences. Avoid the excessive use of key points. It is suggested to write at least 7 pages. (Financial and Liquidity Plan not counted)

☐ Financial and Liquidity Plan

For creating a Financial and Liquidity Plan we suggest using the template of the IFB, which is adopted to self-employed. The Liquidity Plan presents all private and business income and expenses of the first year monthly. The second and the third year need to be accomplished annually. For better understanding you should comment the figures in the written part of your Business Plan.

☐ Recent Curriculum Vitae

The Curriculum Vitae should contain your address and your contact data (address, phone number).

☐ Certifications (project-related)

☐ Forms of the “Agentur für Arbeit” (per e-mail)

  o “Stellungnahme der fachkundigen Stelle zur Tragfähigkeit der Existenzgründung”
  o “Anforderung der Stellungnahme der fachkundigen Stelle zur Tragfähigkeit der Existenzgründung”

Please note: We are not checking your status as a self-employed.

Fee: 95,00 EUR

Processing Time: ca. 14 Working Days

From date of confirmation on

[Please check your spam mails!]

Missing documents or changed documents results in a longer processing time. After processing you get the documents and the bill by post (direct
shipment to the “Agentur für Arbeit” is not possible). Please plan consciously, especially the processing time.

**Contact:**

Please send all the documents to: bp@ifb.uni-erlangen.de
Hinweis:

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